# **LCFF Budget Overview for Parents**

Local Educational Agency (LEA) Name: Campbell School of Innovation

CDS Code: 43-69393-137273

Local Control and Accountability Plan (LCAP) Year: 2019-20

LEA contact information: Norma Jeanne Ready, Principal

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (foster youth, English learners, and low-income students).

#### **Budget Overview for the 2019-20 LCAP Year**

Projected Revenue by Fund Source				
	Total LCFF funds,			
	\$0, 0 %			
This should be total assessed assessed assessed as	and all Oak and after a section are stated as a section in			

This chart shows the total general purpose revenue Campbell School of Innovation expects to receive in the coming year from all sources.

The total revenue projected for Campbell School of Innovation is \$, of which \$ is Local Control Funding Formula (LCFF), \$ is other state funds, \$ is local funds, and \$ is federal funds. Of the \$ in LCFF Funds, \$ is generated based on the enrollment of high needs students (foster youth, English learner, and low-income students).

# **LCFF Budget Overview for Parents**

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much Campbell School of Innovation plans to spend for 2019-20. It shows how much of the total is tied to planned actions and services in the LCAP.

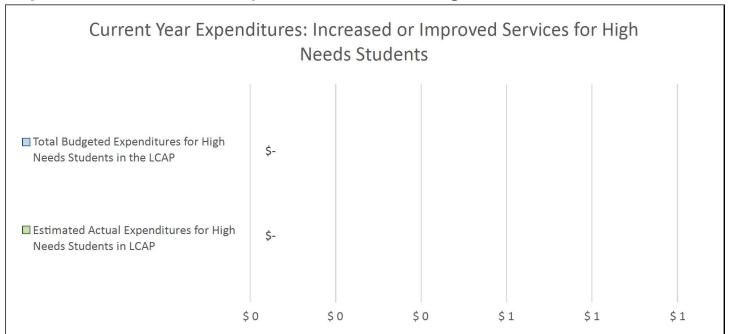
Campbell School of Innovation plans to spend \$ for the 2019-20 school year. Of that amount, \$ is tied to actions/services in the LCAP and \$0 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

#### Increased or Improved Services for High Needs Students in 2019-20

In 2019-20, Campbell School of Innovation is projecting it will receive \$ based on the enrollment of foster youth, English learner, and low-income students. Campbell School of Innovation must demonstrate the planned actions and services will increase or improve services for high needs students compared to the services all students receive in proportion to the increased funding it receives for high needs students. In the LCAP, Campbell School of Innovation plans to spend \$ on actions to meet this requirement.

# **LCFF Budget Overview for Parents**

#### Update on Increased or Improved Services for High Needs Students in 2018-19



This chart compares what Campbell School of Innovation budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Campbell School of Innovation estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

In 2018-19, Campbell School of Innovation's LCAP budgeted \$ for planned actions to increase or improve services for high needs students. Campbell School of Innovation estimates that it will actually spend \$ for actions to increase or improve services for high needs students in 2018-19.

2019-20

# Local Control Accountability Plan and Annual Update (LCAP) Template

Addendum: General instructions & regulatory requirements.

Appendix A: Priorities 5 and 6 Rate Calculations

Appendix B: Guiding Questions: Use as prompts (not limits)

<u>California School Dashboard</u>: Essential data to support completion of this LCAP. Please analyze the LEA's full data set; specific links to the rubrics are also provided within the template.

LEA Name Contact Name and Title Email and Phone

Campbell School of Innovation

Norma Jeanne Ready Principal njready@campbellusd.org

# 2017-20 Plan Summary The Story

Describe the students and community and how the LEA serves them.

Campbell School of Innovation opened in the 2018-2019 school year as a TK-4th grade school serving \_\_\_\_\_ students. We are a public school that will change the landscape of learning and put students at the center. We operate under the guiding principals of SEEK, LEARN, LEAD. Seek: We seek to understand our community, be empathetic, tolerant, reflective, and curious. Students' questions are the seeds of real learning. Learn: We learn for a purpose. Learning is authentic, relevant, and public. Lead: We take action to innovate, inspire, and design. All teachers at our site have been trained in the core practices of Design Thinking and Responsive Classroom. We use these strategies to ..... We serve our students by offering a high quality first instruction

# **LCAP Highlights**

Identify and briefly summarize the key features of this year's LCAP.

The plans in our first LCAP highlight the goals of the district which also guide us at Campbell School of Innovation. The goals align to the district's Instructional Vision that was born through our strategic planning process. The instructional vision provides coherence throughout the organization around our core practices aligned to the goals. It clarifies expectations for the staff and defines key terms so that staff have a common understanding of our goals and purpose. The instructional vision came after a group of community stakeholders including business members, parents, students, teachers, administrators and classified staff came together to develop a profile of a graduate. Through this process we determined the core competencies that we want for all students who graduate our system. The work done at these sessions have guided our LCAP with the formation of a new goal. Since the onset of Common Core and the new SBAC testing we have been consistently and deeply examining data to drive our work. With the adoption of new curriculum in both English Language Arts and Math over the last two years our students and staff have faced many changes. Throughout this time we have been examining the strengths and

weaknesses of curriculum as well as looking at data. This work has guided our instructional vision which was launched with staff in the spring of 2018. The vision included the new goals and steps for accomplishing the goals. Those are as follows:

LCAP Goal 1: Provide High Quality teaching and learning the promotes opportunity for applying knowledge.

LCAP Goal 2: Ensure that students are college and future ready by equipping them with the competencies identified in a Profile of a Graduate (Self-directed, innovative, critical thinker, collaborative, empathetic)

Close all identified achievement gaps.

LCAP Goal 3: Provide appropriate tiered supports that promote and sustain positive social/emotional development for all students.

LCAP Goal 4: Fully engage parents/guardians, students and the community in support of student educational outcomes.

At CSI we look forward to our first year of formal state data that will set a baseline for our performance. The key features of the CSI's LCAP will be comprehensive pr

#### **Review of Performance**

Based on a review of performance on the state indicators and local performance indicators included in the California School Dashboard, progress toward LCAP goals, local self-assessment tools, stakeholder input, or other information, what progress is the LEA most proud of and how does the LEA plan to maintain or build upon that success? This may include identifying any specific examples of how past increases or improvements in services for low-income students, English learners, and foster youth have led to improved performance for these students.

#### **Greatest Progress**

We do not yet have baseline data since we are in our first year of operation.

Referring to the California School Dashboard, identify any state indicator or local performance indicator for which overall performance was in the "Red" or "Orange" performance category or where the LEA received a "Not Met" or "Not Met for Two or More Years" rating. Additionally, identify any areas that the LEA has determined need significant improvement based on review of local performance indicators or other local indicators. What steps is the LEA planning to take to address these areas with the greatest need for improvement?

#### **Greatest Needs**

We do not yet have baseline data since we are in our first year of operation.

Referring to the California School Dashboard, identify any state indicator for which performance for any student group was two or more performance levels below the "all student" performance. What steps is the LEA planning to take to address these performance gaps?

#### **Performance Gaps**

We do not yet have performance gaps identified since we are in our first year of operation.

# **Comprehensive Support and Improvement**

An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts.

#### **Schools Identified**

Identify the schools within the LEA that have been identified for CSI.

We have no schools identified.

#### **Support for Identified Schools**

Describe how the LEA supported the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

We do not have any identified schools.

#### **Monitoring and Evaluating Effectiveness**

Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

Not applicable.

LCAP Year Reviewed: 2018-19

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

#### Goal 1

State and/or Local Priorities addressed by this goal:

State Priorities:

**Local Priorities:** 

#### **Annual Measurable Outcomes**

Expected Actual

#### **Actions / Services**

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

#### **Action 1**

# **Analysis**

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.
Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.
Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

LCAP Year Reviewed: 2018-19

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

#### Goal 2

State and/or Local Priorities addressed by this goal:

State Priorities:

**Local Priorities:** 

#### **Annual Measurable Outcomes**

Expected Actual

#### **Actions / Services**

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

#### **Action 1**

# **Analysis**

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.
Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.
Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

LCAP Year Reviewed: 2018-19

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

#### Goal 3

State and/or Local Priorities addressed by this goal:

State Priorities:

**Local Priorities:** 

#### **Annual Measurable Outcomes**

Expected Actual

#### **Actions / Services**

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

#### **Action 1**

# **Analysis**

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.
Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.
Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

LCAP Year Reviewed: 2018-19

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

#### Goal 4

State and/or Local Priorities addressed by this goal:

State Priorities:

Local Priorities:

#### **Annual Measurable Outcomes**

Expected Actual

#### **Actions / Services**

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

#### **Action 1**

# **Analysis**

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.
Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.
Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

LCAP Year Reviewed: 2018-19

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

#### Goal 5

State and/or Local Priorities addressed by this goal:

State Priorities:

Local Priorities:

#### **Annual Measurable Outcomes**

Expected Actual

#### **Actions / Services**

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

#### **Action 1**

# **Analysis**

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.
Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.
Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

# Stakeholder Engagement

LCAP Year: 2019-20

# **Involvement Process for LCAP and Annual Update**

How, when, and with whom did the LEA consult as part of the planning process for this LCAP/Annual Review and Analysis?

At Campbell School of Innovation our stakeholders are partners in the education of all of our students.

# Impact on LCAP and Annual Update

How did these consultations impact the LCAP for the upcoming year?

Important interests of our stakeholders---from the meetings with stakeholders, the following items were of importance (high priority) work with PTO to fund. Dates. Soundboard at; ukulele; guests; Look at the kids' data. really important to which group. can't fund music but are going to find ways to integrate music into the general curriculum. Several meetings were held in the spring to elicit feedback from parents, students and staff on the following dates:

ELAC Committee on May 17, 2019 PTO on May 14, 2019 School Site Council on April 18, 2019 Principal's Coffee on May 10, 2019 CSI staff on May 29, 2019 Student Leadership Team on May 6, 2019

Goal #1 High Quality Instruction Highlights

- 1. Design Thinking
- 2. Responsive Classroom including morning meetings and closing/reflective circles
- 3. Art at all grades
- 4. Students gaining confidence, curiosity, creativity through our signature practices
- 5. Mixed grade level experiences/choice in Innovators Hour

#### Would like to see:

- 1. Music for all students
- After-school activities
- 3. More field trips and learning experiences
- 4. More parent education classes in Design Thinking and Responsive Classroom
- 5. More opportunities and platforms for students to share their work
- 6. More teacher participation in school events

# Goal #2 Achievement Gap and Profile of a Graduate Competencies Highlights

- 1. Continued support for PoG skills/soft skills
- 2. Continue tech integration
- 3. Student Leadership and expansion of that group

#### Would like to see:

- 1. More opportunities for older and younger students to partner/mentor
- 2. More opportunities for parents to present and showcase their expertise in certain fields/professions
- 3. Milestones for each grade

#### Goal #3 Social-Emotional

#### Highlights

- 1. Kimochi lessons
- 2. Support during the day and at Campbell Care
- 3. Responsive Classroom components
- 4. Learning styles recognized

#### Would like to see:

- 1. More counseling and support service, school psychologist
- 2. Behavior therapist or other professional to support social skills
- 3. Buddy system in place older and younger students
- 4. More assemblies/recognition
- 5. Student-run clubs
- 6. More structured activities at lunchtime

#### Goal #4 Parent Engagement

Highlights

- 1. Communication and teacher site monthly newsletters
- 2. Seesaw

#### Would like to see:

- 1. More opportunities for students to showcase their learning
- 2. End of the year conferences
- 3. Videos of classroom learning on website4. More frequent information on how parents can support classroom learning

# Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

**New Goal** 

#### Goal 1

Provide high quality teaching and learning that promotes opportunity for applying knowledge.

#### State and/or Local Priorities addressed by this goal:

State Priorities: Priority 1: Basic (Conditions of Learning)

Priority 2: State Standards (Conditions of Learning)

Priority 6: School Climate (Engagement)

Priority 7: Course Access (Conditions of Learning)
Priority 8: Other Pupil Outcomes (Pupil Outcomes)

Local Priorities: Strategic Plan Goals 1, 2, 5

#### **Identified Need:**

Based on multiple measures of assessment, including I-Ready data, not all students are at or above grade level in ELA and/or Math. Provide high quality instruction that is supported by appropriate professional development, curriculum, and technology.

#### **Expected Annual Measurable Outcomes**

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
ELA SBAC Data	NA			
Math SBAC Data	NA			
iReady ELA Data: Percentage of students meeting the 100% growth target	Spring 2019: 45%			50%

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
iReady Math Data: Percentage of students meeting the 100% growth target	Spring 2019: 21%			50%
Percentage of students on track to be readers by 3rd grade as measured by BAS/Dibels	New Metric			
Implementation of state standards as measured by CDE approved local indicator rubric tool.	Met			Maintain met
Percentage of district teachers participating in choice PD aligned to standards as measured by sign in sheets.				District: 99.5% Choice PD: 50% will take advantage of at least offering.
Sufficiency of instructional materials as measured by percentage of students with access to standards aligned materials.	100%			100%
Percentage of fully credentialed and appropriately assigned teachers.	100%			100%
Facilities in good repair as measured by the FIT overall school ratings.	97.62%		Spring 2019 97.62%	Maintain or increase

#### **Planned Actions / Services**

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

#### **Action 1**

Specific Student Groups: Struggling Readers and English Language Learners

[Add Students to be Served selection here]

Specific Schools: CSI
[Add Location(s) selection here]

OR

**English Learners** 

Foster Youth

Low Income

[Add Students to be Served selection here]

Schoolwide

[Add Scope of Services selection here]

Specific Schools: CSI

[Add Location(s) selection here]

**Actions/Services** 

New Action

Modified Action

Provide teachers with collaboration time to analyze data and plan instruction

**Budgeted Expenditures** 

Amount

\$20,000

\$8.000

Source

Concentration

Base

**Action 2** 

ΑII

[Add Students to be Served selection here]

Specific Schools: CSI

[Add Location(s) selection here]

OR

[Add Students to be Served selection here]

Limited to Unduplicated Student Group(s)
[Add Scope of Services selection here]

Specific Schools: CSI

[Add Location(s) selection here]

**Actions/Services** 

		New Action			M	Modified Action	
						rchase books, materials, resources to oport student learning	
Budgeted Exp	enditures						
Amount						\$3,000	
Source						Base	
Budget Reference						4000-4999: Books And Supplies Books and reference materials	
Action 3							
All				Specific Schools:	CSI		
			OR				
[Add Students	to be Served selection here]	[Add Sc	ope of Services	selection here]	[/	Add Location(s) selection here]	
Actions/Service	ces						
					Ne	ew Action	
						pends for certificated staff for student entations	
Budgeted Expenditures							
Amount						\$2,769	
Source						Base	
Budget Reference						1000-1999: Certificated Personnel Salaries Stipends for Collaboration and data analysis	

# Action 4

#### **Actions/Services**

					tially fund Media Technician to support dent learning		
Budgeted Exp	penditures						
Amount						\$32,000	
Source						Base	
Budget Reference						2000-2999: Classified Personnel Salaries Partially fund Media Technician	
Action 5							
All				Specific Schools:	CSI		
			OF	2			
[Add Students	[Add Students to be Served selection here]		[Add Scope of Services selection here]		[A	[Add Location(s) selection here]	
Actions/Servi	ces						
						fessional Development in Writing; uding consultant and materials	
Budgeted Expenditures							
Amount						\$5,350	
Source						Base	
Budget Reference						5000-5999: Services And Other Operating Expenditures Writing Consultant and materials	

**Action 6** 

OR

#### **Actions/Services**

		Release Days for Data Analysis and Planning Instruction			
Budgeted Expenditures					
Amount			\$8,000		
Source			Base		
Budget Reference			1000-1999: Certificated Personnel Salaries Substitutes for teacher collaboration and data analysis		

# Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

**New Goal** 

#### Goal 2

Ensure that students are college and future ready by equipping students with the 21st Century learning skills aligned to the Profile of a CUSD Graduate. (Self-Directed, Innovative, Critical Thinker, Collaborative, Empathetic) Close all identified achievement gaps.

#### State and/or Local Priorities addressed by this goal:

State Priorities: Priority 4: Pupil Achievement (Pupil Outcomes)

Priority 5: Pupil Engagement (Engagement)

Priority 6: School Climate (Engagement)

Priority 7: Course Access (Conditions of Learning)
Priority 8: Other Pupil Outcomes (Pupil Outcomes)

Local Priorities: Strategic Plan #1

#### **Identified Need:**

Intervention for Students who are not At or Above grade level in Reading

#### **Expected Annual Measurable Outcomes**

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
SBAC data for EL students in ELA.	NA			
Decrease the percentage of Els performing 2 or more grade levels below on iReady in Reading and Math	Spring 2019: Reading: 15% Math: 7%			Spring 2020: Reading: Math:

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
Percentage of English learners who make progress toward English proficiency as measured by the ELPAC				TBD
Percentage of English Learners who are reclassified				TBD
Demonstrate adult and student growth on mindset rubrics aligned to Profile of a Graduate Competencies. Rubrics were created and modified using the Museum of Tech innovation's Engineering practices				We will not be using this metric this year because we needed more time to develop a rubric aligned to our the learning target goals associated with each profile of a graduate competency. We need more time to create a rubric that will be easy to quantify and enter into our data management system.

# **Planned Actions / Services**

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

#### **Action 1**

[Add Students to be Served selection here]		[Add Location(s) selection here]		
	0	R		
English Learners	Limited to Unduplicate	d Student Group(s)	Specific Schools: CSI	
Foster Youth				
Low Income				

#### **Actions/Services**

New Action	Unchanged Action
Before/After School Reading Intervention	Before/After School Reading
for Targeted Students	Intervention for Targeted Students

## **Budgeted Expenditures**

Amount	\$3,000	\$3,000
Source	Concentration	Concentration
Budget Reference		<ul><li>1000-1999: Certificated Personnel</li><li>Salaries</li><li>1. Hourly rate for certificated staff</li></ul>

#### **Action 2**

OR

#### **Actions/Services**

	Provide additional resources and software to support ELD students
Budgeted Expenditures	

Amount		\$1,093
Source		Supplemental
Budget Reference		4000-4999: Books And Supplies 1. ELD resources

## **Action 3**

OR

#### **Actions/Services**

			stu	ovide Library Technician to support dent achievementsmall group truction, Design Thinking, Innovators ur
Budgeted Exp	penditures			
Amount				\$7,000
Source				Supplemental
Budget Reference				<ul><li>2000-2999: Classified Personnel</li><li>Salaries</li><li>Partially funds this position</li></ul>
Action 4				
		OR		
Actions/Servi	coe			
Actions/ocivi	063			
			ana	ovide collaboration time for teachers to alyze data and plan instruction for dents who are not At or Above grade el
Budgeted Exp	penditures			
Amount				\$1,117
Source				Concentration
Budget Reference				1000-1999: Certificated Personnel Salaries 1. Release time for teachers to observe colleagues and collaborate regarding under-achieving kids.
Action 5				
		OR		

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# .8 Reading Intervention Teacher for students who are not At or Above grade level

# **Budgeted Expenditures**

# Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

**New Goal** 

#### Goal 3

Provide appropriate tiered supports that promote and sustain positive social/emotional development for all students.

#### State and/or Local Priorities addressed by this goal:

State Priorities: Priority 4: Pupil Achievement (Pupil Outcomes)

Priority 5: Pupil Engagement (Engagement)

Priority 6: School Climate (Engagement)

Priority 8: Other Pupil Outcomes (Pupil Outcomes)

Local Priorities: Strategic Plan #1, 3,4

#### **Identified Need:**

Promoting and sustaining a positive learning community

#### **Expected Annual Measurable Outcomes**

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
Suspension Data	Spring 2019: All:1% SED: 1% EL: NA SWD: NA		Spring 2019: All:1% SED: 1% EL: NA SWD: NA	Maintain or reduce
School Attendance Rates	Spring 2019: All: 96.83% SED: 95.5% EL: 95.47%		Spring 2019: All: 96.83% SED: 95.5% EL: 95.47%	Maintain or Increase

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
	SWD: 97.76%		SWD: 97.76%	
Reduce the number of students who are chronically absent	Spring 2019: All: 3.95% SED: 1.65% EL: 10.53% SWD: 0%		Spring 2019: All: 3.95% SED: 1.65% EL: 10.53% SWD: 0%	Reduce by .5%
Pupil Expulsion Rate	NA			Maintain 0
Student Study Team Meetings	Number of students who were recommended through the SST process for SpEd testing and qualified: 1			Maintain
Special Education Testing	Number of students who are exited from Special Ed: 2			Increase

# **Planned Actions / Services**

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

#### **Action 1**

All	Specific Schools: 0	Specific Schools: CSI		
	OR			
[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]		
Actions/Services				
		Modified Action		
		1 Decreasive Classes on Training 9		
		<ol> <li>Responsive Classroom Training &amp; Materials for teachers to address students'</li> </ol>		

				social-emotional needs and positive culture		
Budgeted Exp	penditures					
Amount						\$3,093
Source						Base
Budget Reference						5000-5999: Services And Other Operating Expenditures Partially funds fees
Action 2						
			OF	₹		
Actions/Servi	ces					
					Pro	ovide PE and Recess Equipment
Budgeted Exp	penditures					
Amount						\$1,500
Action 3						
	nts to be Served selection here	1		[Add Location(s) se	electi	on herel
[, lad Oladol		ı	OF	_	31001.	
			<u> </u>	•		15 0 1 1 001
					S	pecific Schools: CSI
Actions/Servi	ces					
					Co	unseling - One day a week

# **Budgeted Expenditures**

# Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

**New Goal** 

#### Goal 4

Full engage patents/guardians, students, and the community in support of student educational outcomes.

#### State and/or Local Priorities addressed by this goal:

State Priorities: Priority 3: Parental Involvement (Engagement)

Priority 6: School Climate (Engagement)

Priority 8: Other Pupil Outcomes (Pupil Outcomes)

Local Priorities: Strategic Plan #4

#### **Identified Need:**

We know that parent engagement is critical to creating positive student outcomes in both academic achievement as well as socialemotional development. Based on the Thought Exchange survey data as well as parent feedback throughout the year, we will provide monthly parent education classes at our Principal Coffees in the areas of Design Thinking, Responsive Classroom and other signature practices. Presentations may be delivered by site/district personnel at no cost or by outside consultants for a fee.

#### **Expected Annual Measurable Outcomes**

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
Number of parents/guardians that participate in Thought Exchange	2018-2019 School Year: 90		2018-2019 School Year: 90	Increase by 10%
Number of parents/guardians signed up for electronic information exchange	2018-2019 School Year: 398		2018-2019 School Year: 398	Proportionally increase by 10% with the addition of grade 5.

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
(SeeSaw, newsletters, etc)				
Parent Involvement Number of parent/guardian participation in school sponsored events: *Back to school night *Parent/Guardian conferences *School determined engagement event(s)				
Increase parent engagement for students exhibiting at- risk behaviors by tracking home visits and intervention conference attendance				

# **Planned Actions / Services**

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

#### Action 1

All	Specific Schools: 0	Specific Schools: CSI					
OR							
[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]					

#### **Actions/Services**

					N 4 -	- J.C J. AC		
					IVIC	odified Action		
					Pre	Monthly Parent Education sentations and Materials to Engage the nmunity		
Budgeted Exp	enditures							
Amount		\$	2,000			\$2767		
Source		В	ase			Base		
Budget Reference						4000-4999: Books And Supplies  1. Supplies		
Amount						\$500		
Source						Base		
Budget Reference						4000-4999: Books And Supplies Food		
Action 2								
[Add Students to be Served selection here]				[Add Location(s) selection here]		on here]		
OR								
English Learners			5		S	pecific Schools: CSI		
Actions/Services								
					Tra	nslation Services for Communication		

# **Budgeted Expenditures**

# Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

New Goal

Goal	I 5
GOal	J

State and/or Local Priorities addressed by thi	s goal:
--	---------

State Priorities:

**Local Priorities:** 

#### **Identified Need:**

#### **Expected Annual Measurable Outcomes**

Metrics/Indicators Baseline 2017-18 2018-19 2019-20

## **Planned Actions / Services**

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

**Action 1** 

OR

**Actions/Services** 

**Budgeted Expenditures** 

# **Demonstration of Increased or Improved Services for Unduplicated Pupils**

LCAP Year: <b>2019-20</b>	
Estimated Supplemental and Concentration Grant Funds	Percentage to Increase or Improve Services
\$13,093	4.53%
Describe how services provided for unduplicated pupils are increased qualitatively or quantitatively, as compared to services provided for Identify each action/service being funded and provided on a school supporting each schoolwide or LEA-wide use of funds (see instruction).	all students in the LCAP year.  wide or LEA-wide basis. Include the required descriptions
10000	
LCAP Year: <b>2018-19</b>	
Estimated Supplemental and Concentration Grant Funds	Percentage to Increase or Improve Services
\$	%

Describe how services provided for unduplicated pupils are increased or improved by at least the percentage identified above, either qualitatively or quantitatively, as compared to services provided for all students in the LCAP year.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).			
LCAP Year: 2017-18			
Estimated Supplemental and Concentration Grant Funds	Percentage to Increase or Improve Services		
\$	%		
Describe how services provided for unduplicated pupils are increase qualitatively or quantitatively, as compared to services provided for	· · · · · · · · · · · · · · · · · · ·		

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).



# **Addendum**

The Local Control and Accountability Plan (LCAP) and Annual Update Template documents and communicates local educational agencies' (LEAs) actions and expenditures to support student outcomes and overall performance. The LCAP is a three-year plan, which is reviewed and updated annually, as required. Charter schools may complete the LCAP to align with the term of the charter school's budget, typically one year, which is submitted to the school's authorizer. The LCAP and Annual Update Template must be completed by all LEAs each year.

For school districts, the LCAP must describe, for the school district and each school within the district, goals and specific actions to achieve those goals for all students and each student group identified by the Local Control Funding Formula (LCFF) (ethnic, socioeconomically disadvantaged, English learners, foster youth, pupils with disabilities, and homeless youth), for each of the state priorities and any locally identified priorities.

For county offices of education, the LCAP must describe, for each county office of education-operated school and program, goals and specific actions to achieve those goals for all students and each LCFF student group funded through the county office of education (students attending juvenile court schools, on probation or parole, or expelled under certain conditions) for each of the state priorities and any locally identified priorities. School districts and county offices of education may additionally coordinate and describe in their LCAPs services funded by a school district that are provided to students attending county-operated schools and programs, including special education programs.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in Education Code (EC) sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

Charter schools must describe goals and specific actions to achieve those goals for all students and each LCFF subgroup of students including students with disabilities and homeless youth, for each of the state priorities that apply for the grade levels served or the nature of the program operated by the charter school, and any locally identified priorities. For charter schools, the inclusion and description of goals for state priorities in the LCAP may be modified to meet the grade levels served and the nature of the programs provided, including modifications to reflect only the statutory requirements explicitly applicable to charter schools in the EC. Changes in LCAP goals and actions/services for charter schools that result from the annual update process do not necessarily constitute a material revision to the school's charter petition.

For questions related to specific sections of the template, please see instructions below:

## **Instructions: Linked Table of Contents**

**Plan Summary** 

**Annual Update** 

Stakeholder Engagement

Goals, Actions, and Services

Planned Actions/Services

Demonstration of Increased or Improved Services for Unduplicated Students

For additional questions or technical assistance related to completion of the LCAP template, please contact the local county office of education, or the CDE's Local Agency Systems Support Office at: 916-319-0809 or by email at: lcff@cde.ca.gov.

# **Plan Summary**

The LCAP is intended to reflect an LEA's annual goals, actions, services and expenditures within a fixed three-year planning cycle. LEAs must include a plan summary for the LCAP each year.

When developing the LCAP, enter the appropriate LCAP year, and address the prompts provided in these sections. When developing the LCAP in year 2 or year 3, enter the appropriate LCAP year and replace the previous summary information with information relevant to the current year LCAP.

In this section, briefly address the prompts provided. These prompts are not limits. LEAs may include information regarding local program(s), community demographics, and the overall vision of the LEA. LEAs may also attach documents (e.g., the California School Dashboard data reports) if desired and/or include charts illustrating goals, planned outcomes, actual outcomes, or related planned and actual expenditures.

An LEA may use an alternative format for the plan summary as long as it includes the information specified in each prompt and the budget summary table.

The reference to California School Dashboard means the California School Dashboard adopted by the State Board of Education under EC Section 52064.5.

## **Comprehensive Support and Improvement**

An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

- Schools Identified: Identify the schools within the LEA that have been identified for CSI.
- **Support for Identified Schools:** Describe how the LEA supported the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.
- Monitoring and Evaluating Effectiveness: Describe how the LEA will monitor and evaluate
  the implementation and effectiveness of the CSI plan to support student and school
  improvement.

# **Annual Update**

The planned goals, expected outcomes, actions/services, and budgeted expenditures must be copied verbatim from the previous year's\* approved LCAP; in addition, list the state and/or local priorities addressed by the planned goals. Minor typographical errors may be corrected.

\* For example, for LCAP year 2017/18 of the 2017/18 – 2019/20 LCAP, review the goals in the 2016/17 LCAP. Moving forward, review the goals from the most recent LCAP year. For example, LCAP year 2020/21 will review goals from the 2019/20 LCAP year, which is the last year of the 2017/18 – 2019/20 LCAP.

#### **Annual Measurable Outcomes**

For each goal in the prior year, identify and review the actual measurable outcomes as compared to the expected annual measurable outcomes identified in the prior year for the goal.

#### **Actions/Services**

Identify the planned Actions/Services and the budgeted expenditures to implement these actions toward achieving the described goal. Identify the actual actions/services implemented to meet the described goal and the estimated actual annual expenditures to implement the actions/services. As applicable, identify any changes to the students or student groups served, or to the planned location of the actions/services provided.

## **Analysis**

Using actual annual measurable outcome data, including data from the California School Dashboard, analyze whether the planned actions/services were effective in achieving the goal. Respond to the prompts as instructed.

- Describe the overall implementation of the actions/services to achieve the articulated goal. Include a discussion of relevant challenges and successes experienced with the implementation process.
- Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.
- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures. Minor variances in expenditures or a dollar-for-dollar accounting is not required.
- Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the data provided in the California School Dashboard, as applicable. Identify where those changes can be found in the LCAP.

# Stakeholder Engagement

Meaningful engagement of parents, students, and other stakeholders, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. EC identifies the minimum consultation requirements for school districts and county offices of education as consulting with teachers, principals, administrators, other school personnel, local bargaining units of the school district, parents, and pupils in developing the LCAP. EC requires

charter schools to consult with teachers, principals, administrators, other school personnel, parents, and pupils in developing the LCAP. In addition, EC Section 48985 specifies the requirements for the translation of notices, reports, statements, or records sent to a parent or guardian.

The LCAP should be shared with, and LEAs should request input from, school site-level advisory groups, as applicable (e.g., school site councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between school-site and district-level goals and actions. An LEA may incorporate or reference actions described in other plans that are being undertaken to meet specific goals.

**Instructions:** The stakeholder engagement process is an ongoing, annual process. The requirements for this section are the same for each year of a three-year LCAP. When developing the LCAP, enter the appropriate LCAP year, and describe the stakeholder engagement process used to develop the LCAP and Annual Update. When developing the LCAP in year 2 or year 3, enter the appropriate LCAP year and replace the previous stakeholder narrative(s) and describe the stakeholder engagement process used to develop the current year LCAP and Annual Update.

**School districts and county offices of education:** Describe the process used to consult with the Parent Advisory Committee, the English Learner Parent Advisory Committee, parents, students, school personnel, the LEA's local bargaining units, and the community to inform the development of the LCAP and the annual review and analysis for the indicated LCAP year.

**Charter schools:** Describe the process used to consult with teachers, principals, administrators, other school personnel, parents, and students to inform the development of the LCAP and the annual review and analysis for the indicated LCAP year.

Describe how the consultation process impacted the development of the LCAP and annual update for the indicated LCAP year, including the goals, actions, services, and expenditures.

# Goals, Actions, and Services

LEAs must include a description of the annual goals, for all students and each LCFF identified group of students, to be achieved for each state priority as applicable to type of LEA. An LEA may also include additional local priorities. This section shall also include a description of the specific planned actions an LEA will take to meet the identified goals, and a description of the expenditures required to implement the specific actions.

**School districts and county offices of education:** The LCAP is a three-year plan, which is reviewed and updated annually, as required.

**Charter schools:** The number of years addressed in the LCAP may align with the term of the charter schools budget, typically one year, which is submitted to the school's authorizer. If year 2 and/or year 3 is not applicable, charter schools must specify as such.

#### New, Modified, Unchanged

As part of the LCAP development process, which includes the annual update and stakeholder engagement, indicate if the goal, identified need, related state and/or local priorities, and/or expected annual measurable outcomes for the current LCAP year or future LCAP years are modified or unchanged from the previous year's LCAP; or, specify if the goal is new.

#### Goal

State the goal. LEAs may number the goals using the "Goal #" box for ease of reference. A goal is a broad statement that describes the desired result to which all actions/services are directed. A goal answers the question: What is the LEA seeking to achieve?

#### **Related State and/or Local Priorities**

List the state and/or local priorities addressed by the goal. The LCAP must include goals that address each of the state priorities, as applicable to the type of LEA, and any additional local priorities; however, one goal may address multiple priorities. (Link to State Priorities)

#### **Identified Need**

Describe the needs that led to establishing the goal. The identified needs may be based on quantitative or qualitative information, including, but not limited to, results of the annual update process or performance data from the California School Dashboard, as applicable.

#### **Expected Annual Measurable Outcomes**

For each LCAP year, identify the metric(s) or indicator(s) that the LEA will use to track progress toward the expected outcomes. LEAs may identify metrics for specific student groups. Include in the baseline column the most recent data associated with this metric or indicator available at the time of adoption of the LCAP for the first year of the three-year plan. The most recent data associated with a metric or indicator includes data as reported in the annual update of the LCAP year immediately preceding the three-year plan, as applicable. The baseline data shall remain unchanged throughout the three-year LCAP. In the subsequent year columns, identify the progress to be made in each year of the three-year cycle of the LCAP. Consider how expected outcomes in any given year are related to the expected outcomes for subsequent years.

The metrics may be quantitative or qualitative, but at minimum an LEA must use the applicable required metrics for the related state priorities, in each LCAP year as applicable to the type of LEA. For the student engagement priority metrics, as applicable, LEAs must calculate the rates as described in the <u>LCAP Template Appendix</u>, sections (a) through (d).

#### Planned Actions/Services

For each action/service, the LEA must complete either the section "For Actions/Services not included as contributing to meeting Increased or Improved Services Requirement" or the section "For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement." The LEA shall not complete both sections for a single action.

# For Actions/Services Not Contributing to Meeting the Increased or Improved Services Requirement

#### Students to be Served

The "Students to be Served" box is to be completed for all actions/services except for those which are included by the LEA as contributing to meeting the requirement to increase or improve services for unduplicated students. Indicate in this box which students will benefit from the actions/services by entering "All", "Students with Disabilities", or "Specific Student Group(s)". If "Specific Student Group(s)" is entered, identify the specific student group(s) as appropriate.

#### Location(s)

Identify the location where the action/services will be provided. If the services are provided to all schools within the LEA, the LEA must identify "All Schools". If the services are provided to specific schools within the LEA or specific grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans". Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades K-5), as appropriate.

Charter schools operating more than one site, authorized within the same charter petition, may choose to distinguish between sites by entering "Specific Schools" and identifying the site(s) where the actions/services will be provided. For charter schools operating only one site, "All Schools" and "Specific Schools" may be synonymous and, therefore, either would be appropriate. Charter schools may use either term provided they are used in a consistent manner through the LCAP.

# For Actions/Services Contributing to Meeting the Increased or Improved Services Requirement:

#### Students to be Served

For any action/service contributing to the LEA's overall demonstration that it has increased or improved services for unduplicated students above what is provided to all students (see Demonstration of Increased or Improved Services for Unduplicated Students section, below), the LEA must identify the unduplicated student group(s) being served.

#### Scope of Service

For each action/service contributing to meeting the increased or improved services requirement, identify the scope of service by indicating "LEA-wide", "Schoolwide", or "Limited to Unduplicated Student Group(s)". The LEA must identify one of the following three options:

- If the action/service is being funded and provided to upgrade the entire educational program of the LEA, enter "LEA-wide."
- If the action/service is being funded and provided to upgrade the entire educational program of a particular school or schools, enter "schoolwide".
- If the action/service being funded and provided is limited to the unduplicated students identified in "Students to be Served", enter "Limited to Unduplicated Student Group(s)".

For charter schools and single-school school districts, "LEA-wide" and "Schoolwide" may be synonymous and, therefore, either would be appropriate. For charter schools operating multiple schools (determined by a unique CDS code) under a single charter, use "LEA-wide" to refer to all schools under the charter and use "Schoolwide" to refer to a single school authorized within the same charter petition. Charter schools operating a single school may use "LEA-wide" or "Schoolwide" provided these terms are used in a consistent manner through the LCAP.

#### Location(s)

Identify the location where the action/services will be provided. If the services are provided to all schools within the LEA, the LEA must indicate "All Schools". If the services are provided to specific schools within the LEA or specific grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans". Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades K-5), as appropriate.

Charter schools operating more than one site, authorized within the same charter petition, may choose to distinguish between sites by entering "Specific Schools" and identify the site(s) where the actions/services will be provided. For charter schools operating only one site, "All Schools" and "Specific Schools" may be synonymous and, therefore, either would be appropriate. Charter schools may use either term provided they are used in a consistent manner through the LCAP.

#### **Actions/Services**

For each LCAP year, identify the actions to be performed and services provided to meet the described goal. Actions and services that are implemented to achieve the identified goal may be grouped together. LEAs may number the action/service using the "Action #" box for ease of reference.

#### New/Modified/Unchanged:

- Enter "New Action" if the action/service is being added in any of the three years of the LCAP to meet the articulated goal.
- Enter "Modified Action" if the action/service was included to meet an articulated goal and has been changed or modified in any way from the prior year description.
- Enter "Unchanged Action" if the action/service was included to meet an articulated goal and has not been changed or modified in any way from the prior year description.
  - If a planned action/service is anticipated to remain unchanged for the duration of the plan, an LEA may enter "Unchanged Action" and leave the subsequent year columns blank rather than having to copy/paste the action/service into the subsequent year columns. Budgeted expenditures may be treated in the same way as applicable.

**Note:** The goal from the prior year may or may not be included in the current three-year LCAP. For example, when developing year 1 of the LCAP, the goals articulated in year 3 of the preceding three-year LCAP will be from the prior year.

**Charter schools** may complete the LCAP to align with the term of the charter school's budget that is submitted to the school's authorizer. Accordingly, a charter school submitting a one-year budget to its authorizer may choose not to complete the year 2 and year 3 portions of the "Goals, Actions, and Services" section of the template. If year 2 and/or year 3 is not applicable, charter schools must specify as such.

#### **Budgeted Expenditures**

For each action/service, list and describe budgeted expenditures for each school year to implement these actions, including where those expenditures can be found in the LEA's budget. The LEA must reference all fund sources for each proposed expenditure. Expenditures must be classified using the California School Accounting Manual as required by EC sections 52061, 52067, and 47606.5.

Expenditures that are included more than once in an LCAP must be indicated as a duplicated expenditure and include a reference to the goal and action/service where the expenditure first appears in the LCAP.

If a county superintendent of schools has jurisdiction over a single school district, and chooses to complete a single LCAP, the LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted expenditures are aligned.

# Demonstration of Increased or Improved Services for Unduplicated Students

This section must be completed for each LCAP year. When developing the LCAP in year 2 or year 3, copy the "Demonstration of Increased or Improved Services for Unduplicated Students" table and enter the appropriate LCAP year. Using the copy of the section, complete the section as required for the current year LCAP. Retain all prior year sections for each of the three years within the LCAP.

#### **Estimated Supplemental and Concentration Grant Funds**

Identify the amount of funds in the LCAP year calculated on the basis of the number and concentration of low income, foster youth, and English learner students as determined pursuant to California Code of Regulations, Title 5 (5 CCR) Section 15496(a)(5).

#### Percentage to Increase or Improve Services

Identify the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 CCR Section 15496(a)(7).

Consistent with the requirements of 5 CCR Section 15496, describe how services provided for unduplicated pupils are increased or improved by at least the percentage calculated as compared to services provided for all students in the LCAP year. To improve services means to grow services in quality and to increase services means to grow services in quantity. This description must address how the action(s)/service(s) limited for one or more unduplicated student group(s), and any schoolwide or districtwide action(s)/service(s) supported by the appropriate description, taken together, result in the required proportional increase or improvement in services for unduplicated pupils.

If the overall increased or improved services include any actions/services being funded and provided on a schoolwide or districtwide basis, identify each action/service and include the required descriptions supporting each action/service as follows.

For those services being provided on an LEA-wide basis:

- For school districts with an unduplicated pupil percentage of 55% or more, and for charter schools and county offices of education: Describe how these services are **principally directed** to and **effective in** meeting its goals for unduplicated pupils in the state and any local priorities.
- For school districts with an unduplicated pupil percentage of less than 55%: Describe how these services are principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local priorities. Also describe how the services are the most effective use of the funds to meet these goals for its unduplicated pupils. Provide the basis for this determination, including any alternatives considered, supporting research, experience or educational theory.

For school districts only, identify in the description those services being funded and provided on a schoolwide basis, and include the required description supporting the use of the funds on a schoolwide basis:

- For schools with 40% or more enrollment of unduplicated pupils: Describe how these services are **principally directed to** and **effective in** meeting its goals for its unduplicated pupils in the state and any local priorities.
- For school districts expending funds on a schoolwide basis at a school with less than 40% enrollment of unduplicated pupils: Describe how these services are principally directed to and how the services are the most effective use of the funds to meet its goals for English learners, low income students and foster youth, in the state and any local priorities.

# **State Priorities**

#### Priority 1: Basic Services addresses the degree to which:

- A. Teachers in the LEA are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching;
- B. Pupils in the school district have sufficient access to the standards-aligned instructional materials; and
- C. School facilities are maintained in good repair.

#### Priority 2: Implementation of State Standards addresses:

- A. The implementation of state board adopted academic content and performance standards for all students, which are:
  - a. English Language Arts Common Core State Standards (CCSS) for English Language Arts
  - b. Mathematics CCSS for Mathematics
  - c. English Language Development (ELD)
  - d. Career Technical Education
  - e. Health Education Content Standards
  - f. History-Social Science
  - g. Model School Library Standards
  - h. Physical Education Model Content Standards
  - i. Next Generation Science Standards
  - j. Visual and Performing Arts
  - k. World Language; and
- B. How the programs and services will enable English learners to access the CCSS and the ELD standards for purposes of gaining academic content knowledge and English language proficiency.

#### **Priority 3: Parental Involvement** addresses:

- A. The efforts the school district makes to seek parent input in making decisions for the school district and each individual school site;
- B. How the school district will promote parental participation in programs for unduplicated pupils; and
- C. How the school district will promote parental participation in programs for individuals with exceptional needs.

#### Priority 4: Pupil Achievement as measured by all of the following, as applicable:

- A. Statewide assessments;
- B. The Academic Performance Index:
- C. The percentage of pupils who have successfully completed courses that satisfy University of California (UC) or California State University (CSU) entrance requirements, or programs of study that align with state board approved career technical educational standards and framework;
- D. The percentage of English learner pupils who make progress toward English proficiency as measured by the California English Language Development Test (CELDT);
- E. The English learner reclassification rate;
- F. The percentage of pupils who have passed an advanced placement examination with a score of 3 or higher; and
- G. The percentage of pupils who participate in, and demonstrate college preparedness pursuant to, the Early Assessment Program, or any subsequent assessment of college preparedness.

#### **Priority 5: Pupil Engagement** as measured by all of the following, as applicable:

- A. School attendance rates;
- B. Chronic absenteeism rates;
- C. Middle school dropout rates;
- D. High school dropout rates; and
- E. High school graduation rates;

**Priority 6: School Climate** as measured by all of the following, as applicable:

- A. Pupil suspension rates;
- B. Pupil expulsion rates; and
- C. Other local measures, including surveys of pupils, parents, and teachers on the sense of safety and school connectedness.

**Priority 7: Course Access** addresses the extent to which pupils have access to and are enrolled in:

- A. S broad course of study including courses described under *EC* sections 51210 and 51220(a)-(i), as applicable;
- B. Programs and services developed and provided to unduplicated pupils; and
- C. Programs and services developed and provided to individuals with exceptional needs.

**Priority 8: Pupil Outcomes** addresses pupil outcomes, if available, for courses described under *EC* sections 51210 and 51220(a)-(i), as applicable.

**Priority 9: Coordination of Instruction of Expelled Pupils (COE Only)** addresses how the county superintendent of schools will coordinate instruction of expelled pupils.

**Priority 10. Coordination of Services for Foster Youth (COE Only)** addresses how the county superintendent of schools will coordinate services for foster children, including:

- A. Working with the county child welfare agency to minimize changes in school placement
- B. Providing education-related information to the county child welfare agency to assist in the delivery of services to foster children, including educational status and progress information that is required to be included in court reports;
- C. Responding to requests from the juvenile court for information and working with the juvenile court to ensure the delivery and coordination of necessary educational services; and
- D. Establishing a mechanism for the efficient expeditious transfer of health and education records and the health and education passport.

#### Local Priorities address:

- A. Local priority goals; and
- B. Methods for measuring progress toward local goals.

# APPENDIX A: PRIORITIES 5 AND 6 RATE CALCULATION INSTRUCTIONS

For the purposes of completing the LCAP in reference to the state priorities under *EC* sections 52060 and 52066, as applicable to type of LEA, the following shall apply:

- (a) "Chronic absenteeism rate" shall be calculated as follows:
  - (1) The number of K-8 students who were absent 10 percent or more of the school days excluding students who were:
    - (A) enrolled less than 31 days
    - (B) enrolled at least 31 days but did not attend at least one day
    - (C) flagged as exempt in the district attendance submission. K-8 students are considered to be exempt if they:
      - (i) are enrolled in a Non-Public School
      - (ii) receive instruction through a home or hospital instructional setting
      - (iii) are attending a community college full-time.
  - (2) The number of students who meet the enrollment requirements.
  - (3) Divide (1) by (2).
- (b) "High school dropout rate" shall be calculated as follows:
  - (1) The number of cohort members who dropout by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
  - (2) The total number of cohort members.
  - (3) Divide (1) by (2).
- (c) "High school graduation rate" shall be calculated as follows:
  - (1) For a 4-Year Cohort Graduation Rate:
    - (A) The number of students in the cohort who earned a regular high school diploma by the end of year 4 in the cohort.
    - (B) The total number of students in the cohort.
    - (C) Divide (1) by (2).
  - (2) For a Dashboard Alternative Schools Status (DASS) Graduation Rate:
    - (A) The number of students who either graduated as grade 11 students or who earned any of the following:
      - (i) a regular high school diploma
      - (ii) a High School Equivalency Certificate
      - (iii) an adult education diploma
      - (iv) a Certificate of Completion and was eligible for the California Alternative Assessment if under the age of 20.
    - (B) The number of students in the DASS graduation cohort.
    - (C) Divide (1) by (2).
- (d) "Suspension rate" shall be calculated as follows:
  - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was suspended during the academic year (July 1 June 30).
  - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
  - (3) Divide (1) by (2).
- (e) "Expulsion rate" shall be calculated as follows:
  - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was expelled during the academic year (July 1 June 30).
  - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).

(3) Divide (1) by (2).

NOTE: Authority cited: Sections 42238.07 and 52064, *Education Code*. Reference: Sections 2574, 2575, 42238.01, 42238.02, 42238.03, 42238.07, 47605, 47605.6, 47606.5, 48926, 52052, 52060, 52061, 52062, 52063, 52064, 52066, 52067, 52068, 52069, 52070, 52070.5, and 64001,; 20 U.S.C. Sections 6312 and 6314.

# **APPENDIX B: GUIDING QUESTIONS**

# **Guiding Questions: Annual Review and Analysis**

- 1) How have the actions/services addressed the needs of all pupils and did the provisions of those services result in the desired outcomes?
- 2) How have the actions/services addressed the needs of all subgroups of pupils identified pursuant to EC Section 52052, including, but not limited to, English learners, low-income pupils, and foster youth; and did the provision of those actions/services result in the desired outcomes?
- 3) How have the actions/services addressed the identified needs and goals of specific school sites and were these actions/services effective in achieving the desired outcomes?
- 4) What information (e.g., quantitative and qualitative data/metrics) was examined to review progress toward goals in the annual update?
- 5) What progress has been achieved toward the goal and expected measurable outcome(s)? How effective were the actions and services in making progress toward the goal? What changes to goals, actions, services, and expenditures are being made in the LCAP as a result of the review of progress and assessment of the effectiveness of the actions and services?
- 6) What differences are there between budgeted expenditures and estimated actual annual expenditures? What were the reasons for any differences?

# **Guiding Questions: Stakeholder Engagement**

- 1) How have applicable stakeholders (e.g., parents and pupils, including parents of unduplicated pupils and unduplicated pupils identified in *EC* Section 42238.01; community members; local bargaining units; LEA personnel; county child welfare agencies; county office of education foster youth services programs, court-appointed special advocates, and other foster youth stakeholders; community organizations representing English learners; and others as appropriate) been engaged and involved in developing, reviewing, and supporting implementation of the LCAP?
- 2) How have stakeholders been included in the LEA's process in a timely manner to allow for engagement in the development of the LCAP?
- 3) What information (e.g., quantitative and qualitative data/metrics) was made available to stakeholders related to the state priorities and used by the LEA to inform the LCAP goal setting process? How was the information made available?
- 4) What changes, if any, were made in the LCAP prior to adoption as a result of written comments or other feedback received by the LEA through any of the LEA's engagement processes?
- 5) What specific actions were taken to meet statutory requirements for stakeholder engagement pursuant to *EC* sections 52062, 52068, or 47606.5, as applicable, including engagement with representatives of parents and guardians of pupils identified in *EC* Section 42238.01?
- 6) What specific actions were taken to consult with pupils to meet the requirements 5 *CCR* Section 15495(a)?

7) How has stakeholder involvement been continued and supported? How has the involvement of these stakeholders supported improved outcomes for pupils, including unduplicated pupils, related to the state priorities?

# **Guiding Questions: Goals, Actions, and Services**

- 1) What are the LEA's goal(s) to address state priorities related to "Conditions of Learning": Basic Services (Priority 1), the Implementation of State Standards (Priority 2), and Course Access (Priority 7)?
- 2) What are the LEA's goal(s) to address state priorities related to "Pupil Outcomes": Pupil Achievement (Priority 4), Pupil Outcomes (Priority 8), Coordination of Instruction of Expelled Pupils (Priority 9 COE Only), and Coordination of Services for Foster Youth (Priority 10 COE Only)?
- 3) What are the LEA's goal(s) to address state priorities related to parent and pupil "Engagement": Parental Involvement (Priority 3), Pupil Engagement (Priority 5), and School Climate (Priority 6)?
- 4) What are the LEA's goal(s) to address any locally-identified priorities?
- 5) How have the unique needs of individual school sites been evaluated to inform the development of meaningful district and/or individual school site goals (e.g., input from site level advisory groups, staff, parents, community, pupils; review of school level plans; in-depth school level data analysis, etc.)?
- 6) What are the unique goals for unduplicated pupils as defined in *EC* Section 42238.01 and groups as defined in *EC* Section 52052 that are different from the LEA's goals for all pupils?
- 7) What are the specific expected measurable outcomes associated with each of the goals annually and over the term of the LCAP?
- 8) What information (e.g., quantitative and qualitative data/metrics) was considered/reviewed to develop goals to address each state or local priority?
- 9) What information was considered/reviewed for individual school sites?
- 10) What information was considered/reviewed for subgroups identified in EC Section 52052?
- 11)What actions/services will be provided to all pupils, to subgroups of pupils identified pursuant to *EC* Section 52052, to specific school sites, to English learners, to low-income pupils, and/or to foster youth to achieve goals identified in the LCAP?
- 12) How do these actions/services link to identified goals and expected measurable outcomes?
- 13) What expenditures support changes to actions/services as a result of the goal identified? Where can these expenditures be found in the LEA's budget?

Prepared by the California Department of Education, January 2019

# **LCAP Expenditure Summary**

Total Expenditures by Funding Source								
Funding Source	2018-19 Annual Update Budgeted	2018-19 Annual Update Actual	2017-18	2018-19	2019-20	2017-18 through 2019-20 Total		
All Funding Sources	0.00	0.00	0.00	25,000.00	79,189.00	104,189.00		
	0.00	0.00	0.00	0.00	1,500.00	1,500.00		
Base	0.00	0.00	0.00	2,000.00	65,479.00	67,479.00		
Concentration	0.00	0.00	0.00	23,000.00	4,117.00	27,117.00		
Supplemental	0.00	0.00	0.00	0.00	8,093.00	8,093.00		

<sup>\*</sup> Totals based on expenditure amounts in goal and annual update sections.

Total Expenditures by Object Type								
Object Type	2018-19 Annual Update Budgeted	2018-19 Annual Update Actual	2017-18	2018-19	2019-20	2017-18 through 2019-20 Total		
All Expenditure Types	0.00	0.00	0.00	25,000.00	79,189.00	104,189.00		
	0.00	0.00	0.00	25,000.00	9,500.00	34,500.00		
1000-1999: Certificated Personnel Salaries	0.00	0.00	0.00	0.00	14,886.00	14,886.00		
2000-2999: Classified Personnel Salaries	0.00	0.00	0.00	0.00	39,000.00	39,000.00		
4000-4999: Books And Supplies	0.00	0.00	0.00	0.00	7,360.00	7,360.00		
5000-5999: Services And Other Operating Expenditures	0.00	0.00	0.00	0.00	8,443.00	8,443.00		

<sup>\*</sup> Totals based on expenditure amounts in goal and annual update sections.

	Total Expenditures by Object Type and Funding Source							
Object Type	Funding Source	2018-19 Annual Update Budgeted	2018-19 Annual Update Actual	2017-18	2018-19	2019-20	2017-18 through 2019-20 Total	
All Expenditure Types	All Funding Sources	0.00	0.00	0.00	25,000.00	79,189.00	104,189.00	
		0.00	0.00	0.00	0.00	1,500.00	1,500.00	
	Base	0.00	0.00	0.00	2,000.00	8,000.00	10,000.00	
	Concentration	0.00	0.00	0.00	23,000.00	0.00	23,000.00	
1000-1999: Certificated Personnel Salaries	Base	0.00	0.00	0.00	0.00	10,769.00	10,769.00	
1000-1999: Certificated Personnel Salaries	Concentration	0.00	0.00	0.00	0.00	4,117.00	4,117.00	
2000-2999: Classified Personnel Salaries	Base	0.00	0.00	0.00	0.00	32,000.00	32,000.00	
2000-2999: Classified Personnel Salaries	Supplemental	0.00	0.00	0.00	0.00	7,000.00	7,000.00	
4000-4999: Books And Supplies	Base	0.00	0.00	0.00	0.00	6,267.00	6,267.00	
4000-4999: Books And Supplies	Supplemental	0.00	0.00	0.00	0.00	1,093.00	1,093.00	
5000-5999: Services And Other Operating Expenditures	Base	0.00	0.00	0.00	0.00	8,443.00	8,443.00	

<sup>\*</sup> Totals based on expenditure amounts in goal and annual update sections.

	Total Expenditures by Goal								
Goal	2018-19 Annual Update Budgeted	2018-19 Annual Update Actual	2017-18	2018-19	2019-20	2017-18 through 2019-20 Total			
Goal 1	0.00	0.00	0.00	20,000.00	59,119.00	79,119.00			
Goal 2	0.00	0.00	0.00	3,000.00	12,210.00	15,210.00			
Goal 3	0.00	0.00	0.00	0.00	4,593.00	4,593.00			
Goal 4	0.00	0.00	0.00	2,000.00	3,267.00	5,267.00			

<sup>\*</sup> Totals based on expenditure amounts in goal and annual update sections.

Expenditures Contribut	ing to Increased/Im	proved Requireme	nt by Funding Sou	rce	
Funding Source	2018-19 Annual Update Budgeted	2018-19 Annual Update Actual	2017-18	2018-19	2019-20
All Funding Sources					

Expenditures NOT Contril	outing to Increased	/Improved Requirer	nent by Funding S	ource	
Funding Source	2018-19 Annual Update Budgeted	2018-19 Annual Update Actual	2017-18	2018-19	2019-20
All Funding Sources					

# CSI 2019-2020 CUSD Principally Directed Actions/Services

LCAP Goal	District- Wide Actions/ Services	Describe how action/service is principally directed to and effective use of funds to meet your goals for UDPS.	Describe how action/service is the most effective use of funds to meet your goals for UDPS.
1	I-Ready Instruction	Data for all UPs will be regularly collected and analyzed in order to determine specific reading and math skill gaps.	Based on the research around PLC, which is best practice in CUSD, it is essential that we have effective achievement data in order to address students' specific skill gaps and to continually monitor their progress.
1	Data and Assessment Administration	Data for all UPs will be regularly distributed to and analyzed by site Leadership teams to determine and address student needs. The team will create protocols for using data with an equitable lens, as well as creating sub-group data tables to monitor student progress.	Research suggest that data must be used consistently to monitor student learning and drive instruction.
1	STEAM	Principally Directed: Provide funding for STEAM program.	Allotment of money to support greater implementation of Design Thinking and STEAM program, tying curriculum and PoGs to our core values.
2	Reading Intervention	RI teachers provide direct support for unduplicated pupils during the instructional day to ensure that all students are at or above grade level in reading by grade 3. The support is geared towards grades K-2 for early intervention. Certificated staff will also deliver reading intervention to identified students after school in grades K-2 (tier 3 support)	Research strongly supports the idea that early intervention for struggling readers is essential to their success.
1 and 2	On Site Professional	Provide stipends for signature practices (Design Thinking, Responsive Classroom, GLAD, WWD) and substitute	Data indicates the importance of supporting implementation of

	Development	coverage for Open Classrooms (peer observations)	signature practices to build upon the workshops and trainings that teachers have attended.
1 and 3	Library Media Tech	Principally Directed: Pay for .75 of Library Media Tech.	Librarian will play a vital role in distribution of curriculum for all students, obtain and manage appropriate literature to support student learning, participate in Innovators Hour, and provide a safe space during the lunch hour.
2	DIBELS Assessment	Data for all UPs will be regularly collected and analyzed in order to determine specific gaps in reading skills.	It is essential to regularly assess and analyze reading data.
2 and 3	Leadership Stipends	Principally Directed: Stipends for New Student Orientation teachers to ensure the inclusion of new students and a positive student-centered climate all year.	LCAP data reflects the need for continuous building of a positive school culture, especially as new families are added each year, building to full capacity in 2022.
2 and 3	Additional Counselor Support	Principally Directed: Support an additional day of counseling support from CASSY.	With only ½ day of counseling in 2018-19, caseloads approached capacity, and some students were not served in a timely manner. The full day of support will provide students with the services they need.
3	Data Zone and Data Management	Principally Directed: Academic, behavioral, and attendance data for all UPs will be regularly collected and analyzed in order to determine specific reading and math skill gaps and appropriate intervention/s.	Based on MTSS research, it is essential that we have multiple measures of data in order to address both social-emotional and academic needs of students.

3	A2A Attendance Monitoring System	Principally Directed: A2A attendance program will monitor the attendance on a regular basis to ensure for UPs to ensure that they are attending regularly, as they are most susceptible to chronic absenteeism.	Students must attend school regularly in order to have full access to the curriculum
4	Community Llaisons	Principally Directed: District Community Liaison/s will support and engage the families of UPs.	Strong home/school partnerships are essential in supporting the well-being of students and building the capacity of parents to support students at home.
4	Parent Education	Principally Directed: Offer monthly parent education classes/presentations in areas of interest/concern and those that also reflect signature practices at CSI, including Design Thinking Responsive Classroom, social-emotional well-being, etc.	It is important to communicate to and educate our parents with current research, strategies, and information that help with consistency from home and school, so that students are academically, socially and emotionally prepared.